



DEPARTMENT OF THE AIR FORCE
WASHINGTON DC

SEP 03 2026

MEMORANDUM FOR AIR FORCE LEADERSHIP

FROM: SAF/AQ

SUBJECT: Integrating Portfolio Acquisition Executive (iPAE) Establishment

References: (a) "Appointment of Integrating Program Executive Officers (iPEO)" Memorandum for Air Force Acquisition Enterprise, 13 January 2025
(b) "Transforming the Defense Acquisition System into the Warfighting Acquisition System to Accelerate Fielding of Urgently Needed Capabilities to Our Warriors" – SECWAR Memorandum, 7 November 2025
(c) "Establishment of Initial Portfolio Acquisition Executives, Tranche 1" – Memorandum for SAF/AQ, 19 December 2025
(d) "USAF Integrating Portfolio Acquisition Executive Roles, Responsibilities" – Memorandum for Air Force Acquisition Enterprise, 4 September 2026

Pursuant to the authority delegated to me by the Secretary of the Air Force, I hereby redesignate all former Integrating Program Executive Officers (iPEOs) as Integrating Portfolio Acquisition Executives (iPAEs). iPAE Mission Systems and iPAE DAF BATTLE NETWORK roles and responsibilities will remain unchanged. iPAE Nuclear Command, Control, and Communications (NC3) will be redesignated iPAE Nuclear and will be led by the Air Force Nuclear Weapons Center Commander.

The establishment of iPAE Nuclear is to reflect a scope that extends beyond NC3 to enable horizontal integration across the USAF nuclear enterprise, facilitating comprehensive nuclear portfolio trades. Consequently, iPAE Nuclear will oversee the development and maintenance of government reference architectures, engineering standards, and interoperability design requirements for USAF Nuclear programs.

iPAEs are delegated authority by the Service Acquisition Executive (SAE) and report directly to the SAE with clearly assigned technical authority and scope of responsibility. To enable the USAF to field interoperable systems, leveraging government reference architectures and open standards, iPAEs will have the technical authority and scope of responsibility to enforce applicable design requirements and design solutions to drive an interoperable force. iPAEs will work closely with other PAEs and AFMC IDO to provide input to, and be a customer of technology maturation efforts.


WILLIAM D. BAILEY
Performing the duties of the Assistant Secretary of the Air Force
(Acquisition, Technology & Logistics)