



DEPARTMENT OF THE AIR FORCE
WASHINGTON DC

MEMORANDUM FOR RECORD

AUG 31 2026

FROM: SAF/AQ
1060 Air Force Pentagon
Washington, DC 20330-1130

SUBJECT: Acquisition Delegation for IDO Director

References: (a) *SAF/AQ CDEO Assignment Memo*, 16 September 2024
(b) *SAF/AQ CDEO Responsibilities Assignment ADM*, 15 January 2025

1. Effective immediately, the Capability Development Executive Officer (CDEO) role and position is hereby rescinded as directed in the 16 September 2024 SAF/AQ CDEO Assignment Memo and the 15 January 2025 SAF/AQ CDEO Responsibilities Assignment ADM, due to lessons learned over the last two years and through leveraging acquisition transformation efforts.
2. The Director, Integrated Development Office (IDO) will assume the roles and responsibilities previously performed by the Capability Development Executive Officer. The IDO Director is delegated all responsibilities and authorities to execute the IDO portfolio of work as described herein. The IDO Director shall have the same delegated authorities as a Portfolio Acquisition Executive (PAE). Additionally, the IDO Director will serve as the primary Acquisition Enterprise support element to the HAF/A5/7 for Capability Development.
3. The IDO Director will align the IDO Capability Development portfolio to the Chief Modernization Officer (CMO) priority activities. To effectively execute the portfolio, the IDO Director is delegated the following additional authorities, responsibilities, and execution criteria, provided as line items:
 - a. Serve as the principal acquisition advisor to the Deputy Chief of Staff (DCS) Force Modernization in coordination with SAF/AQH, AQX and AQL.
 - b. Execute capability development activities aligned to DCS Force Modernization priorities and/or requirements including pre-program of record activities, prototyping, mission engineering analyses, and experimentation, in collaboration with AFRL and PAEs.
 - c. Identify and inform requirements and acquisition mismatches and work to resolve through governance processes and senior leader engagements to include DoW Innovation Insertion Increment Program.
 - d. Recommend PAE assignment and program/project closure with SAF/AQX in accordance with DCS Force Modernization priorities as the primary Acquisition Enterprise support element to the HAF/A5/7.

- e. Represent DCS Force Modernization equities within the USAF and Department of War (DoW) acquisition enterprise, and to industry, academia, and federally funded research and development organizations.
 - f. Represent the DCS as an advisory member of the Special Programs Review Group.
 - g. Consistent with SAE direction, execute pre-program of record projects that contain enterprise-wide scope, span multiple mission areas, have high stakeholder complexity, ambiguous operational requirements, or uncertain resourcing (e.g., leading joint teams for Next Generation Aiming Laser).
 - h. Lead mission engineering analyses for emerging needs (e.g., Massed Modular Aircraft, Future Persistent Intelligence, Surveillance, and Reconnaissance) and support existing PAEs (e.g., Collaborative Combat Aircraft Inc 2, Joint Urgent Operational Needs) by engaging the requirements community to define the trade space.
 - i. Direct development and execution of the DoW Innovation Insertion Increment Program.
 - j. Synchronize PAE engagement to the DoW Mission Engineering and Integration Activity in partnership with SAF/AQT.
 - k. Support Integrated Capability Development Campaign Teams as established by Director, Integrated Capabilities Office (SAF/IC).
4. The IDO Director will coordinate with other stakeholder PAEs and the Technology Executive Officer (TEO) in the determination of whether a particular activity should be executed within or outside the IDO and presented to SAF/AQ as required.



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of the Air Force (Acquisition, Technology & Logistics)
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